Maintenance-Ready Web Application Development

Ion IVAN, Narcis-Cosmin LUCA, Mihai Liviu DESPA, Eduard BUDACU Bucharest University of Economic Studies, Romania ionivan@ase.ro, narciscosmin@gmail.com, mihai.despa@yahoo.com, eduard.budacu@gmail.com

The current paper tackles the subject of developing maintenance-ready web applications. Maintenance is presented as a core stage in a web application's lifecycle. The concept of maintenance-ready is defined in the context of web application development. Web application maintenance tasks types are enunciated and suitable task types are identified for further analysis. The research hypothesis is formulated based on a direct link between tackling maintenance in the development stage and reducing overall maintenance costs. A live maintenance-ready web application is presented and maintenance related aspects are highlighted. The web application's features, that render it maintenance-ready, are emphasize. *The cost of designing and building the web-application to be maintenance-ready are disclosed.* The savings in maintenance development effort facilitated by maintenance ready features are also disclosed. Maintenance data is collected from 40 projects implemented by a web development company. Homogeneity and diversity of collected data is evaluated. A data sample is presented and the size and comprehensive nature of the entire dataset is depicted. Research hypothesis are validated and conclusions are formulated on the topic of developing maintenance-ready web applications. The limits of the research process which represented the basis for the current paper are enunciated. Future research topics are submitted for debate. Keywords: Software maintenance, Web Development, Maintenance-ready Applications, Maintenance Cost

1 Research premises and hypothesis

Web application have to be designed to handle a large number of users as one of the advantages of being online is that fact that they are accessible by anyone with an Internet connection. The higher the number of protective users for the web application, the higher the probability of generating downtime [1] or surfacing functionality issues. As web applications grow and attract evermore user traffic their maintenance process needs to handle a vaster array of issues [1] thus growing evermore complex and costly.

Maintenance is an important stage in a web application's lifecycle. Maintenance used to be regarded as repair work [2] but it is now increasingly being considered as improvement work [3]. When developing a web application, one might either choose to focus on specifications, functionality and deadlines and deal with maintenance in due time or, thoroughly plan for the maintenance stage even from the start. The need to keep development costs down and meet strict deadlines compels most development teams to opt for the first option. Choosing the first option will help keep development costs down but will eventually generate cascading maintenance costs. Increasing maintenance costs might prove a challenge in the context of ever-increasing efforts aimed at modifying existing code. 50% of the global software population is engaged in modifying existing applications rather than writing new applications [4].

If the maintenance stage of an application's life cycle is considered during its development stage and its design and architecture are implemented so that the end product will be easily maintainable the result is labeled as a maintenance-ready web application. Bv developing the web application with considerable consideration to maintenance its complexity, cost and development time will increase. However, maintenance costs and development time will decrease. So, the main focus of the current research is to determine if building maintenance-ready web applications

28

generates cost savings in maintenance that could compensate for the additional cost generated by additional time invested in building an easily maintainable application. Thus the research hypothesis states that by developing maintenance-ready applications the time needed to implement maintenance tasks decreases and therefore the overall maintenance cost is considerably reduced. According to [ISO/IEC 14764] maintenance is focused on four main objectives:

- corrective which entails emergency fixes and routine debugging [5] consisting of reactive modification of a software product performed after delivery to correct discovered problems; corrective maintenance tasks deal with bugs and issues that were missed by the testing team; reducing the number of corrective maintenance task is rather difficult as the testing process is error prone and no matter how much additional effort or resources you invest, it will always have considerable limitations; the major advantage in maintaining web application is that corrective code can be released and for made available all the users instantaneous [6];
- adaptive concerning software or hardware system changes [5] which consists of modification of a software product performed after delivery to keep a software product usable in a changed or changing environment; adaptive tasks include changes made to the web application in order to keep it up to date with changes made to the hosting environment, operating system, web server, database engine or supporting technologies; reducing the number of adaptive maintenance tasks is difficult to achieve as its almost impossible to foresee future technological changes and plan for them:
- perfective related to user enhancement, improved documentation and computational efficiency [5] which implies modification of a software product after delivery to improve performance or maintainability; perfective maintenance

DOI: 10.12948/issn14531305/20.3.2016.03

tasks often include changes requested by the web application owner, the marketing department or sales department; perfective maintenance tasks can be reduced by making the web application more customizable;

preventive which tackles modification of a software product after delivery to detect and correct latent faults in the software product before they become effective faults; preventive tasks include checking the access logs and the error logs on a regular basis, making code and database backups, monitoring server load and retesting core functionality as often as preventive reducing possible; maintenance tasks is rather hard to accomplish as performing them more frequently often increases their effectiveness.

We can therefore conclude that building maintenance-ready web applications can be achieved through reducing the effort allocated to perfective tasks by integrating higher levels and parametrization. of customization Reducing the effort invested in a particular task translates into completing that task with as few development hours as possible. Perfective maintenance tasks are usually requested by the web applications owner or any other entity associated with the application owner like the sales, marketing, logistics or accounting department. An effective way of reducing the number of development hours, and therefore reducing the maintenance costs, is to provide the application owner with the tools to perform the tasks himself in a user friendly way. Such tools are obtained by increasing the parametrization and customization level of the web application.

2. Maintenance-ready web applications

Increasing parametrization and customization translates into providing the end-user and the web application's administrator with the option to change and adjust the functionality and the layout without actually performing code changes or by performing code changes that only require minimum expertise. In order to showcase the concept of maintenanceready web applications the ALFA application is presented. The application name is anonymized in order to comply with legal constrains enforced by the application owner on the development team.

The ALFA application was designed with high emphasis on parametrization and customization as initial requirements were vague and the need to often change the content structure was outlined by the application owner. The solution that the development team came up with was to allow full customization of the structure and content by implementing a flexible grid-like backbone for the main pages. The grid is depicted in Figure 1.

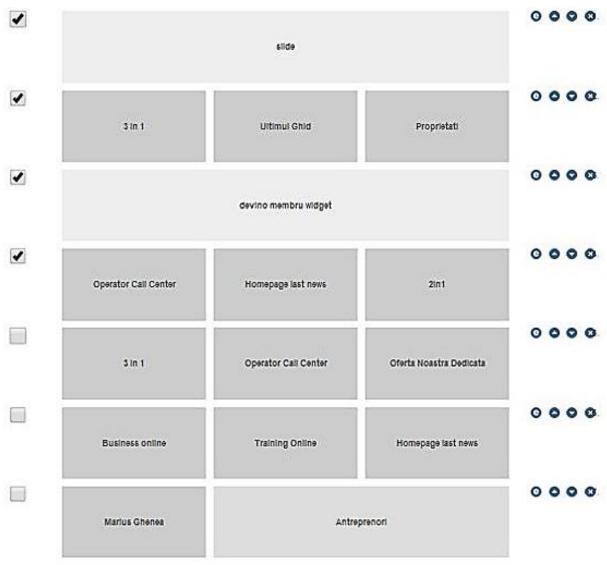


Fig. 1. ALFA application grid system

The grid system was manageable by row and the application administrator was able to decide which row was displayed to the users by simply checking and unchecking the left side checkboxes. Rows can be edited, deleted or moved up and down within the application page by using the buttons presented in the right side of Figure 1. Each row had a unit based structure. Each row could be built by using one, two or three rows. The first row in Figure 1 is built using one unit. The second row in Figure 2 is built by using three units. The last row in Figure 1 is built by using two units. The content in each unit is fully manageable by the web application's administrator with the help of a WYSIWYG

DOI: 10.12948/issn14531305/20.3.2016.03

editor. The editor allows the administrator to easily insert text, pictures and videos but also facilitates introducing basic code snippets. Each unit can be saved and used multiple times.

The high flexibility in managing the content and structure of the ALFA application reduces significantly the need to involve the development team in the maintenance process. In the ALFA application the cost of implementing the grid system which lead to making the web application maintenanceready was 9% out of the overall development cost. Designing the ALFA application to be maintenance ready reduced the number of perfective tasks sent to the development team by approximately 70%.

3. Research hypothesis validation

In order to test the research hypothesis data from real life web development projects was used. All the data was collected form the same web development company. Data totals a number of 588 maintenance tasks from 40 different projects collected within a fourmonth timespan. A sample of the data is presented in Table 1.

| Task Name | Client | Project | Туре | Duration | Cost (\$) |
|--------------------------------|--------|---------|------------|----------|-----------|
| | | | | (hours) | |
| PAT Interview Questions Guide | David | PAT | perfective | 3 | 105 |
| Pop up box when certain email | David | PAT | perfective | 1 | 35 |
| addresses sign up | | | | | |
| Update Value Story completion | Paul | СТ | perfective | 4 | 140 |
| when a Task is marked as | | | | | |
| completed on the One Page Plan | | | | | |
| SOK Registration process 2 | Bjorn | sok2016 | perfective | 2 | 70 |
| Monitor is UP: Saleoot com | Greg | saleoot | corrective | 2 | 70 |
| Custom content preview plugin | Erik | Cunning | corrective | 3 | |
| | | ham | | | 105 |
| Cancel profile Louise | | | | | |
| Robinson/Taylor | Alex | TLT | perfective | 0.5 | 17 |
| Add Houslow as the location of | | | | | |
| the job as one of the sub | | | | | |
| locations for London | Alex | TLT | perfective | 1 | 35 |
| Exhibitors list-SOK2016 | Bjorn | sok2016 | perfective | 1 | 35 |
| Order form | Karl | mealtek | corrective | 9 | 315 |
| Saleoot Feed changes | Greg | saleoot | adaptive | 0.5 | 17 |
| Infospace one off task | Greg | OSN | perfective | 3 | 105 |
| Medical Malpractice Guide | | Cunning | | | |
| template | Erik | ham | perfective | 6 | 210 |

 Table 1. Maintenance tasks data sample.

| Task Name | Client | Project | Туре | Duration | Cost (\$) |
|--------------------------|--------|---------|------------|----------|-----------|
| | | | | (hours) | |
| Change devzy AWS | | | preventiv | | |
| configuration | Andy | Devzy | e | 3 | 105 |
| Sabres - Add checkbox to | | | | | |
| products that appear on | | | | | |
| homepage | Sely | Sabres | perfective | 2 | 70 |

Task name column represents the way the task is referred internally by the development team. The task name derives from the email subject in which the task was requested. *Client* column represents the person to which progress on the task needs to be reported. *Project* column represents the name of the project the task belongs to. *Type* column refers to the category of the maintenance task and takes the values corrective, adaptive, perfective and preventive. *Duration* column represents the number of hours spent on a particular task by the development team. *Cost* column represents the amount billed for the time consumed on implementing a particular task. The standard rate is \$35 per hour.

 Table 2. Task duration and cost aggregated by task type.

| Task Type | Number of tasks | Duration (hours) | Cost (\$) |
|------------|--------------------|---------------------|-----------|
| corrective | 48 | 73 | 2.555 |
| adaptive | 57 | 42.5 | 1.487 |
| perfective | 449 | 826 | 28.910 |
| preventive | 33 | 60.5 | 2.117 |

Corrective maintenance tasks amounted for 73 hours of development and generated a cost of \$2.555. Adaptive maintenance tasks amounted for 42.5 hours of development and generated a cost of \$1.487. Perfective maintenance tasks amounted for 826 hours of development and generated a cost of \$28.910. Preventive maintenance tasks amounted for 60.5 hours of development and generated a cost of \$2.117. Perfective maintenance tasks alone generated a maintenance cost that exceeds the maintenance cost generated by all the other maintenance tasks put together.

Maintenance-ready web applications are designed to facilitate the maintenance process and reduce the number and complexity of perfective tasks. Assuming that the overall cut in perfective tasks is consistent to the case of ALFA application it would infer a cost cut in maintenance tasks of \$20.237. The cost of developing each of the analyzed web application is presented in Table 3.

| Project | Cost (\$) |
|---------|------------------|
| ASA | 1100 |
| AVZ | 27000 |
| BRK | 800 |
| BD | 1600 |
| CTLS | 3100 |

 Table 3. Project development cost

| CB 1600 CO 1300 CT 13000 CNGHM 2700 DVZ 3200 DQS 2300 DSF 1800 ELLT 1100 FITD 7000 GTW 2100 HTGVS 2300 IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 YWA 200 | Project | Cost (\$) |
|--|---------|------------------|
| CT 13000 CNGHM 2700 DVZ 3200 DQS 2300 DSF 1800 ELLT 1100 FITD 7000 GTW 2100 HTGVS 2300 IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | СВ | 1600 |
| CNGHM 2700 DVZ 3200 DQS 2300 DSF 1800 ELLT 1100 FITD 7000 GTW 2100 HTGVS 2300 IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | СО | 1300 |
| DVZ 3200 DQS 2300 DSF 1800 ELLT 1100 FITD 7000 GTW 2100 HTGVS 2300 IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | СТ | 13000 |
| DQS 2300 DSF 1800 ELLT 1100 FITD 7000 GTW 2100 HTGVS 2300 IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | CNGHM | 2700 |
| DSF 1800 ELLT 1100 FITD 7000 GTW 2100 HTGVS 2300 IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 | DVZ | 3200 |
| ELLT 1100 FITD 7000 GTW 2100 HTGVS 2300 IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | DQS | 2300 |
| FITD 7000 GTW 2100 HTGVS 2300 IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | DSF | 1800 |
| GTW 2100 HTGVS 2300 IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | ELLT | 1100 |
| HTGVS2300IMM3100LDBB3100MC1100MCR2700MLTK600MV1000NGNT1300OSN4800PRTS1500PAT12000RC8100RMG800sabres1800SOOT1100SI25000SOK1600STC2300TC3200TLT1800TRCTS1400WP3000WWS1200 | FITD | 7000 |
| IMM 3100 LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | GTW | 2100 |
| LDBB 3100 MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 SoOT 1100 SI2 5000 SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | HTGVS | 2300 |
| MC 1100 MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | IMM | 3100 |
| MCR 2700 MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | LDBB | 3100 |
| MLTK 600 MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | MC | 1100 |
| MV 1000 NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | MCR | 2700 |
| NGNT 1300 OSN 4800 PRTS 1500 PAT 12000 RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | MLTK | 600 |
| OSN 4800 PRTS 1500 PAT 12000 RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | MV | 1000 |
| PRTS 1500 PAT 12000 RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | NGNT | 1300 |
| PAT 12000 RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | OSN | 4800 |
| RC 8100 RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | PRTS | 1500 |
| RMG 800 sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | PAT | 12000 |
| sabres 1800 SOOT 1100 SI2 5000 SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | RC | 8100 |
| SOOT 1100 SI2 5000 SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | RMG | 800 |
| SI2 5000 SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | sabres | 1800 |
| SOK 1600 STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | SOOT | 1100 |
| STC 2300 TC 3200 TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | SI2 | 5000 |
| TC3200TLT1800TRCTS1400WP3000WWS1200 | SOK | 1600 |
| TLT 1800 TRCTS 1400 WP 3000 WWS 1200 | STC | 2300 |
| TRCTS 1400 WP 3000 WWS 1200 | TC | 3200 |
| WP 3000 WWS 1200 | TLT | 1800 |
| WWS 1200 | TRCTS | 1400 |
| | WP | 3000 |
| YWA 200 | WWS | 1200 |
| | YWA | 200 |

The total cost of developing the 40 web application was \$134.700. Assuming that and additional cost of 9%, as determined for the

ALFA application, would have transformed the 40 web applications into maintenanceready web applications, the total cost would have amounted to \$146.823 with \$12.123 invested in making the web application maintenance-ready. Therefore, the additional cost of making the applications maintenanceready would have been \$12.123 but making the applications maintenance-ready would have saved \$20.237 in maintenance costs. Thus the additional cost generated by designing and building an application to be maintenance ready is on average 60% of the amount that will be saved within the maintenance process by reducing the number and complexity of perfective maintenance tasks.

The research hypothesis stating that by developing maintenance-ready applications the time needed to implement maintenance tasks decreases and therefore the overall maintenance cost is considerably reduced is therefore validated. Additional research needs to be performed to determine with higher precision the average cost of designing and implementing application an to be maintenance ready. The current research only analyzed one application and data collected form that application was used to set the thresholds for costs in terms of building maintenance-ready functionality and also for determining the threshold for reducing the number and complexity of perfective maintenance tasks. By applying the thresholds to a number of 40 web development projects the research hypothesis is confirmed but future research should focus on validating and optimizing the thresholds for additional costs and decrease in number and complexity of maintenance tasks.

5. Conclusion

Maintenance is an important stage in a web application's lifecycle as it has the role of ensuring proper functioning of the application after deployment on the live environment. Maintenance is a costly process especially when the web application has been developed with no regards to upcoming maintenance operations. Building a web application that is easily maintainable means increasing its customization and parametrization degree, namely making it easy to extend functionality

and change content with the least amount of code writing. Increasing the degree of customization and parametrization generates an increase in development costs but induces a decrease in maintenance costs. In the case of the ALFA application the cost increase generated by making the web application maintenance ready was 9%. The decrease in maintenance costs is achieved by reducing the complexity of perfective number and maintenance tasks. In the case of the ALFA application the number of maintenance perfective tasks decreased was bv approximately 70%. Thus building maintenance-ready web applications can be achieved through reducing the required number of perfective tasks by integrating higher levels of customization and parametrization. The study on 40 web applications highlighted that the costs generated by designing and building a web application to be maintenance ready is on average 60% of the amount saved later in the maintenance process due to the maintenanceready characteristics of the web application. building maintenance-ready Thus web applications is cost effective as it saves more on maintenance than it spends on additional development cost. The current research results are limited by the fact that only one application was used as a benchmark for determining the threshold for reducing the number and complexity of perfective maintenance tasks and for additional costs generated by building maintenance-ready functionality. Future research needs to optimize the thresholds for additional costs and decrease in number and complexity of maintenance tasks.

References

- S. Pertet and P. Narasimhan, "Causes of failure in web applications", Parallel Data Laboratory, Technical Report CMUPDL-05-109. December 2005, available at http://repository.cmu.edu/cgi/viewcontent .cgi?article=1047&context=pdl
- [2] S. Takata, F. Kirnura, F. J. A. M. Van Houten, E. Westkamper, M. Shpitalni, D. Ceglarek and J. Lee, "Maintenance:

DOI: 10.12948/issn14531305/20.3.2016.03

changing role in life cycle management" *CIRP* Annals-Manufacturing Technology, vol. 53, no. 2, pp. 643-655, 2004.

- [3] S. Eick, T. Graves, A. Karr, J. Marron and A. Mockus, "Does Code Decay? Assessing Evidence from Change Management Data", *IEEE Transactions* on Software Engineering, vol. 27, no. 1, pp. 1-12, 2001.
- [4] C. Jones. (2006). The economics of software maintenance in the twenty first

century. Unpublished manuscript. Available:

http://www.compaid.com/caiinternet/ezin e/capersjones-maintenance.pdf.

- [5] B. P. Lientz, E. B. Swanson and G. E. Tompkins, "Characteristics of application software maintenance", *Communications of the ACM*, vol. 21, no. 6, pp. 466-471, 1978.
- [6] J. Offutt, "Quality attributes of web software applications", *IEEE software*, vol. 19, no. 2, pp. 25-32, 2002.



Ion IVAN has graduated the Faculty of Economic Computation and Economic Cybernetics in 1970. He holds a PhD diploma in Economics from 1978 and he had gone through all didactic positions since 1970 when he joined the staff of the Bucharest University of Economic Studies, teaching assistant in 1970, senior lecturer in 1978, assistant professor in 1991 and full professor in 1993. Currently he is full Professor of Economic Informatics within the Department of Computer Science in Economics at Faculty of

Cybernetics, Statistics and Economic Informatics from the Academy of Economic Studies. He is the author of more than 25 books and over 75 journal articles in the field of software quality management, software metrics and informatics audit. His work focuses on the analysis of quality of software applications.



Narcis-Cosmin LUCA has graduated Transilvania University form Brasov in 2007 with a diploma in Mathematics - Informatics. He is vice-president and founding member of the ASURA Association and has extensive experince as a frelance software developer, collaborating with various companies in Romania, Austalia and France. His main field of interest is software development with a focus on building and maintaining web applications.



Mihai Liviu DESPA has graduated the Faculty of Cybernetics, Statistics and Economic Informatics from the Bucharest University of Economic Studies in 2008. He has graduated a Master's Program in Project Management at the Faculty of Management from the Bucharest Academy of Economic Studies in 2010. He has a PHD in Managing innovation oriented software development projects obtained in 2015 at the Economic Informatics PHD School and he is currently Project Manager at GDM Webmedia SRL. His

main field of interest is project management for software development



Eduard Budacu and has graduated the Faculty of Cybernetics, Statistics and Economic Informatics from the Bucharest University of Economic Studies in 2010. He has graduated the SIMPRE - ERP oriented Master's Program from the Bucharest Academy of Economic Studies in 2012. He is currently a PHD Student at the Economic Informatics PHD School. His main field of interest is Agile software development. He is an Agile coach and helps software development teams produce positive change in order to achieve

high performance using agile principles and practices. He works with companies to define learning and development strategies for agile transformation.