Product Personalization and Customization: Proposing a System Architecture that Integrates Self-Transactional Materials with RFID and IoT Shared Database

Elena PUICA
Economic Informatics Doctoral School,
Bucharest University of Economic Studies,
Romania
elenaa.puica@gmail.com

This research paper presents a novel system architecture that integrates Self-Transactional materials with Radio Frequency Identification (RFID), Internet of Things (IoT), and a Shared Database to enable efficient product personalization and customization in supply chain management (SCM). By utilizing RFID tags to carry unique customer preferences or design specifications and leveraging IoT technologies for data communication and control, this proposed architecture aims to streamline the manufacturing processes and enhance customer satisfaction. The shared database serves as a central repository for storing customer-specific information and facilitates seamless coordination across the supply chain. Through the integration of these technologies, this system architecture demonstrates potential for reducing lead times, supporting flexible manufacturing processes, and achieving accurate and timely customization of products.

Keywords: Product personalization1; Self-transactional materials; IoT Shared database; Automotive industry system architecture; Production optimization

DOI: 10.24818/issn14531305/27.3.2023.01

Introduction

In today's highly competitive market, product personalization and customization have become increasingly important for businesses to meet the diverse and unique needs of customers. However, achieving efficient customization while maintaining cost-effectiveness can be challenging for supply chain management. This paper proposes a system architecture that combines self-transactional materials, RFID, IoT, and a shared database to address these challenges and enable effective product personalization and customization. In the automotive industry, offering customized car interiors can significantly enhance customer satisfaction and brand loyalty. However, achieving efficient and accurate product customization poses challenges for supply chain management (SCM) processes. Integrating self-transactional materials with radiofrequency identification (RFID), Internet of Things (IoT), and a shared database can provide a solution to overcome these challenges and enable effective product personalization and customization. This research paper proposes a system architecture that integrates these technologies to facilitate seamless customization processes in the automotive industry. The automotive industry has witnessed a shift in consumer preferences towards personalized products. Traditional mass production methods struggle to meet the demand for unique customization options. To address this, advanced technologies have emerged, enabling the integration of customer preferences into the manufacturing process. RFID tags have been used to carry unique customer preferences or design specifications, providing a means for customization. Additionally, IoT devices and shared databases allow for realtime data exchange and coordination among stakeholders involved in the customization process.

The motivation behind this study is to address the existing challenges in implementing efficient product personalization and customization in the automotive industry. Current approaches often lack synchronization between customer preferences, manufacturing processes, and supply chain management, resulting in inefficiencies, delays, and increased costs. By proposing a system architecture that combines self-transactional materials, RFID, IoT, and a shared database, we aim to streamline the customization workflow, reduce lead times, enhance customer satisfaction, and support flexible manufacturing processes.

The objectives of this scientific study are (1) to propose a system architecture that integrates self-transactional materials, RFID, IoT, and a shared database for efficient product personalization and customization in the automotive industry; (2) to outline the workflow of the proposed system architecture, describing the steps involved in capturing customer preferences, updating the shared database, and integrating customization into the manufacturing process; (3) to identify and analyze the technologies and tools that can be used to implement the proposed system architecture, considering their functionalities, compatibility, and scalability; (4) to evaluate the benefits and implications of implementing the proposed system architecture in terms of customer satisfaction, supply chain management, production efficiency, and cost savings; (5) and to discuss the challenges and future directions of this implementation, considering factors such as data security, integration complexity, standardization, and scalability.

By addressing these objectives, this research aims to provide insights into the effective integration of self-transactional materials, RFID, IoT, and a shared database for product personalization and customization in the automotive industry, thereby contributing to improved customer experiences and optimized supply chain management practices.

2 Literature review

Customers are more and more eager for personalized products. To meet the increasing personalized needs, automobile manufacturers have been trying to provide all the external options, like selecting your own desired color, interior, etc., which leads to the results that automobile manufacturers have to introduce mixed-mode assembly production lines [1] [2]. An automatic, rapid, accurate and reliable

information transmission and acquisition method is really required. RFID has many advantages including larger amount of data storage, reusable, as well as more efficient and convenient recognition [3]. With RFID, it becomes possible to get the real-time material consumption information in order to provide frequent, small batch, and active replenishment service for assembly lines to reduce the pressure on work-in-process buffers. RFIDbased real-time monitoring systems that made the production process transparent, and material flow and information flow synchronized [4] [5] [6] [7]. RFID-based production management systems, enhance materials and equipment identification, quality tracking and production process monitoring, which indeed improved the production performance, and consummated the manufacturing process workflow management and information collection [8]. RFID technology is based on data collection and automatic object identification via radio waves, where a tag transmits its identity to the tag reader. The tag can be either attached or embedded to a device or product and is equipped with a microcircuit with a unique code and/or a set of information. The tag reader has an antenna emitting radio waves and the tag sends back its data to the reader. The use of RFID tags can enhance transparency in the supply chain by providing tools and products for real-time tracking systems. Those tags can also be used for real-time traceability of resources, thus improving inventory management, but also for the machines at production lines to detect variations in production or assembly performance [9] [10]. Such innovations are already being implemented in industry where machines monitor and control assembly parts' speed and status and send information to the next operators with specific instructions on how and when to put elements together via digital displays [11]. Examples of industry branches that already exploit RFID technology include automotive, car parts, machine, heavy industry, electronic, food industry, pharmaceutical industry and many others [12]. In addition, RFID tags become part of the product moving through the supply chain to the point of sale. The implementation of IoT reduces human errors, time and maintenance costs, among others, as it allows for collecting, analyzing and storing data consistently to avoid machinery faults, maintenance prediction and customization [13]. Use of IoT can facilitate warehouse inventory management. When a product or product packaging equipped with an RFID tag moves through an RFID reader installed on the warehouse gate and/or racks, etc., the data of the inbound and outbound item are collected and stored, and the warehouse inventory database is updated. Whenever the item moves within or outside the warehouse, it is easy to track and trace it automatically [14].

3 System Architecture

In the automotive industry, the proposed system architecture integrating self-transactional materials with RFID and IoT shared database can be applied to enable efficient customization of car interiors. Let's consider a concrete example of a customer who wants to personalize various aspects of their car's interior, such as seat covers, dashboard trims, and lighting. The proposed system architecture for integrating self-transactional materials with RFID and IoT shared database for efficient product personalization and customization in supply chain management (SCM) consists of several key components (see Figure 1):

A. Customer Interface

This component serves as the interface between the customer and the system. The customer interacts with a dedicated web or mobile application provided by the automotive manufacturer. They select their preferred car model and access a virtual configurator where they can customize the interior elements. The interface allows them to choose from a range of options, including fabric types, colors, patterns, dashboard materials, and ambient lighting. The application allows them to select their desired car model and access a virtual configurator specifically designed for customizing the car's interior. The interface provides an intuitive and visually appealing experience, enabling customers to make personalized choices for various interior components. The

customer interface allows for the capture and encoding of this information into RFID tags or storing it directly in the shared database.

B. RFID Tags

RFID tags are attached to individual products or components to carry unique identifiers and customer-specific information. These tags can be passive or active, depending on the requirements. Passive tags are powered by the RFID reader's electromagnetic field, while active tags have their own power source. The RFID tags store and transmit the customer-specific information to the RFID readers located along the production line. Once the customer has made their customization preferences, RFID tags are assigned to the selected components. Each RFID tag contains a unique identifier and specific instructions related to the customer's preferences. For example, a tag attached to a seat cover may include information about the fabric type, color, and stitching pattern chosen by the customer, and additional features chosen by the customer.

C. RFID Readers

RFID readers are strategically placed along the production line to read the information stored on the RFID tags. These readers capture the unique identifiers and customer-specific data and transmit it to the shared database for further processing. As the car progresses through the production process, the RFID readers capture the information from the tags attached to the interior components. This includes data such as the unique identifier and the customer's customization preferences.

D. IoT Devices

IoT devices, such as sensors and actuators, are deployed throughout the production line to enable real-time data exchange and control. These devices communicate with the RFID readers, self-transactional materials, and the shared database, creating a connected environment. They provide feedback on product status, environmental conditions, and enable the implementation of customization based on customer preferences. For instance, sensors can detect the presence of a car seat and actuate the corresponding actuators to initiate the

customization process based on the customer's preferences.

E. Shared Database

The shared database serves as a central repository for storing customer-specific information, product specifications, and real-time production data. It stores the customization choices made by the customer, such as fabric types, colors, and dashboard trims. It is accessible by various stakeholders, including designers, manufacturers, suppliers, and customers. The database facilitates seamless coordination and information sharing across the supply chain, ensuring accurate and timely customization. It also enables real-time data exchange with the IoT devices and RFID readers.

F. Manufacturing and Production Line

The manufacturing and production line is equipped with sensors, actuators, and self-transactional materials that can respond to the customer-specific information stored in the shared database. For example, the seat covers may incorporate self-transactional materials that can change their color or texture based on specific triggers. The IoT devices receive instructions from the shared database, RFID readers interact with the production line to ensure that the customization is accurately implemented.

G. Analytics and Reporting

This component involves analyzing the data collected from the shared database, RFID tags, and IoT devices to derive insights about customer preferences, production efficiency, and other performance metrics. Analytics tools can provide valuable information for optimizing the customization process, identifying trends, and improving decision-making.

Reporting mechanisms can generate customized reports for stakeholders to monitor and evaluate the effectiveness of the system architecture. The automotive manufacturer can use these insights to optimize the customization process, identify popular trends, and make informed business decisions.

H. Security and Privacy

A robust security framework is essential to protect the customer-specific information, production data, and ensure the privacy of stakeholders. This includes authentication mechanisms, data encryption, access controls, and adherence to data protection regulations. Strict access controls are implemented to safeguard customer-specific information and protect the integrity of the shared database.

The proposed system architecture facilitates seamless integration across the automotive supply chain. Suppliers can access the shared database to receive real-time information about the specific customization requirements, enabling them to deliver the necessary components promptly. The system architecture also supports collaboration and information sharing between designers, manufacturers, suppliers, and customers, fostering efficient coordination and communication throughout the supply chain. Overall, this system architecture integrates the customer interface, RFID tags, RFID readers, IoT devices, shared database, manufacturing and production line, analytics and reporting, and security components to enable efficient product personalization and customization in SCM. It provides a scalable and adaptable solution that can be customized to suit the specific requirements of different industries and supply chain environments.

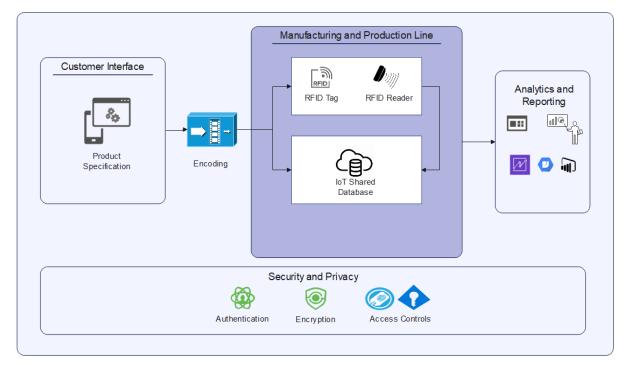


Fig. 1. System Architecture that integrates Self-Transactional Materials, RFID and IoT Shared Database

By implementing this system architecture, the automotive industry can efficiently customize car interiors based on individual customer preferences. Customers can personalize various elements of their car's interior, while the integration of self-transactional materials, RFID, and IoT technologies enables seamless coordination and accurate implementation of customization choices. This enhances customer satisfaction, reduces lead times, and supports flexible manufacturing processes in the automotive supply chain.

4 Workflow and Implementation

The implementation of the proposed system architecture for customizing car interiors in the automotive industry involves a well-defined workflow that ensures seamless coordination between various components. The automotive manufacturer can efficiently capture customer preferences, synchronize the manufacturing process with the shared database, integrate IoT devices for real-time customization implementation, and utilize analytics for continuous improvement of the customization process.

A. Customer Preferences and Design Capture

At the initial stage, customer preferences and design specifications are captured and encoded into RFID tags or stored in the shared database. This information can include color choices, material preferences, sizing requirements, and any other customization preferences. The customer accesses the web or mobile application provided by the automotive manufacturer. They select their preferred car model and navigate to the virtual configurator for customizing the car's interior. The customer makes choices for various interior components, such as seat covers, dashboard trims, and ambient lighting, through an intuitive and visually appealing interface. Preferences and design specifications, including color choices, material preferences, sizing requirements, and audio system preferences, are captured and encoded into RFID tags or stored in the shared database.

B. RFID Tagging and Database Update:

After the customer finalizes their customization choices, RFID tags are assigned to the selected interior components. Each RFID tag contains a unique identifier and specific instructions related to the customer's preferences. The RFID tags are attached to the corresponding components, such as seat covers or dashboard trims. The customization data, including the unique identifiers and customer preferences, is updated in the shared database. After the customer finalizes their customization choices, RFID tags are assigned to the selected interior components.

C. Manufacturing and Production Line Integration

RFID readers and IoT devices are strategically placed along the production line to capture the RFID tag information and transmit it to the shared database. The production line is equipped with sensors and actuators to enable the use of self-transactional materials, responding to the customer-specific information stored in the shared database. The car moves along the manufacturing assembly line, passing through RFID readers strategically placed at various stations. The RFID readers capture the information from the RFID tags attached to the interior components as the car progresses. The captured data, including the unique identifiers and customer preferences, is transmitted to the shared database in realtime.

D. Real-time Data Exchange and Coordination

The shared database facilitates real-time data exchange between various stakeholders involved in the supply chain, including designers, manufacturers, suppliers, and customers. This enables effective coordination and ensures that customization requirements are accurately implemented.

Designers and manufacturers can access the shared database to retrieve customization

instructions for specific components during the production process. Suppliers can also utilize the shared database to ensure timely delivery of customized interior components based on customer preferences. Customers can track the progress of their customization orders and receive updates on the production status through the customer interface.

E. IoT Integration and Customization Implementation

IoT devices, such as sensors and actuators, are integrated into the manufacturing equipment and production line. The IoT devices communicate with the RFID readers and the shared database, receiving real-time instructions for customization. For example, when the car reaches the station where seat covers are installed, sensors detect the presence of the car seats. Based on the customization preferences stored in the shared database, the actuators trigger the machinery to implement the desired customization, such as changing the color or texture of the self-transactional seat covers.

F. Quality Control and Analytics

Throughout the manufacturing process, data from the shared database, RFID tags, and IoT devices are continuously collected. Advanced analytics tools analyze this data to monitor production efficiency, quality control, and customer preferences. Insights gained from the analytics process can be used to optimize the customization process, identify popular trends, and improve overall production efficiency. For example, analytics can provide information on the most popular customization options, the average time taken for each customization step, and the overall quality of the customized interior components.

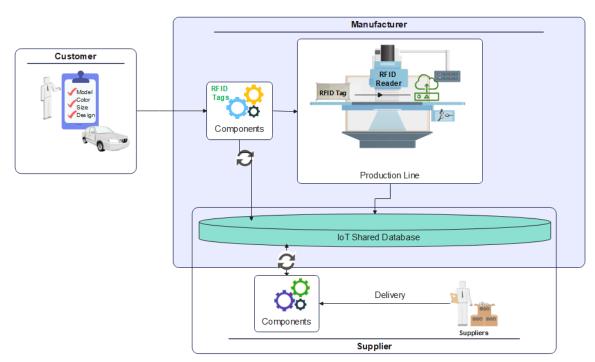


Fig. 2. Workflow of the proposed system architecture

For example, an automotive manufacturer implementing this solution for customizing car interiors. They develop web and mobile applications for the customer interface, allowing customers to select car models and customize interior components. The customization choices are stored in a SQL database. RFID tags are assigned to seat covers, dashboard trims, and other selected components. RFID readers are installed at key stations along the manufacturing line to capture RFID tag data. IoT devices, integrated via the IoT platform, are deployed on the manufacturing equipment. Proximity sensors detect the presence of car seats, and actuators actuate machinery for implementing seat cover customization based on customer preferences. Data from RFID readers, IoT devices, and the shared SQL database are analyzed for real-time monitoring. The interviews of production efficiency, quality control, and customer preferences. Security measures are implemented using user authentication and authorization, encryption for secure data transmission, and role-based access controls for database security (see Figure 2).

To evaluate the effectiveness and feasibility of the proposed system architecture integrating Self-Transactional materials with RFID, IoT, and a Shared Database for product personalization and customization in supply chain management, a series of customer interviews were conducted. The goal was to gather insights into customer preferences, expectations, and potential benefits or concerns regarding the implementation of such a system. The interviews aimed to provide a deeper understanding of customer needs and perspectives to inform the analysis of the proposed solution.

5 Interview Methodology **Selection of Participants**

Representatives from manufacturing companies, retailers, and end consumers were selected to ensure a diverse range of perspectives.

Followed a semi-structured format to allow flexibility while ensuring key topics were covered consistently. The questions focused on the following areas: current challenges in product personalization and customization in SCM; perception of the proposed system architecture; potential benefits and drawbacks of the proposed solution; preferences and expectations regarding product customization and delivery; suggestions for improvement

and additional features.

B. Data Collection and Analysis

The customer interviews were conducted to gather insights and opinions regarding the proposed system architecture for efficient product personalization and customization in supply chain management.

At the question "How do you currently handle product personalization and customization in your supply chain management?", the majority of respondents mentioned that they rely on external manufacturing partners or suppliers for product customization. They collaborate with these partners to fulfill customer specifications. Others mentioned a combination of automated systems and manual processes within their organization for handling customization. Others mentioned that they do not currently handle product personalization and

customization in their supply chain management processes.

At the question "What are the main challenges you face in product personalization and customization within your supply chain management?", the most common challenges mentioned by customers were maintaining consistency in quality across customizations, managing communication with external partners, and tracking and coordinating personalized products throughout the supply chain. Related to the rating the importance of benefits in relation to supply chain management, enhanced manufacturing flexibility indicated a significant importance, another indicator was the improved customer that indicated a strong emphasis on enhancing customer satisfaction. The reduced lead times indicated also importance around the respondents (Fig. 3).

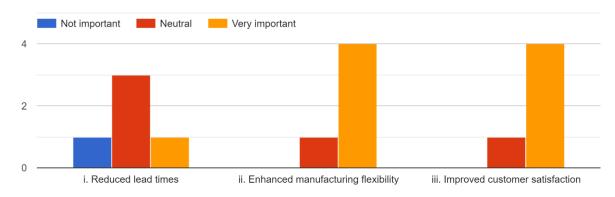


Fig. 3. The importance of benefits in relation to supply chain management.

When the respondents asked, "Which of the following implementation challenges do you anticipate with the proposed system architecture?", they put a high place on "High initial

investment cost", and "Data security and privacy concerns", then "Integration complexity with existing systems" and "Resistance to change within the organization" (Fig. 4)

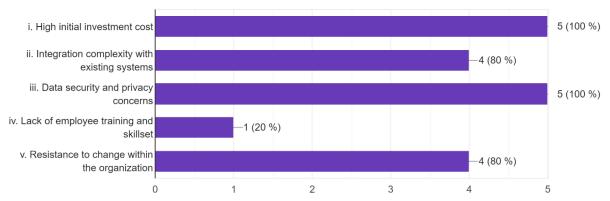


Fig. 4. Implementation challenges with the proposed system architecture

The most ranked features for the user interface of the proposed system architecture are a high importance on an intuitive user interface and a strong emphasis on customizable features. A moderate importance was placed on real-time tracking and the integration with other software systems. A relatively lower importance was placed on reporting and analytics capabilities. (See Fig. 5)

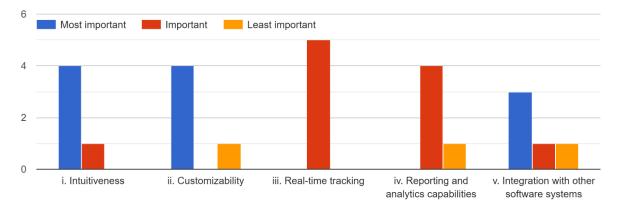


Fig. 5. Features for the user interface rank

When they were asked if they have used RFID and IoT technologies implementation in supply chain management, the responses were mixed between having previously implemented RFID or IoT technologies in their supply chain management processes and not having implemented RFID or IoT technologies in

their supply chain management processes. The perception of the proposed system architecture based on different attributes is as follows: a positive perception of the proposed system architecture as reliable; as innovative.

as cost-effective; as scalable. (See Fig. 6)

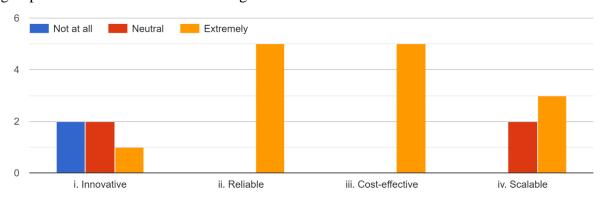


Fig. 6. The perception of the proposed system architecture

When they were asked about the customer feedback or if they have received requests for personalized products that couldn't be fulfilled, the follow outcomes were found: a significative majority mentioned that they had received customer feedback or requests for personalized products that they were unable to fulfill due to limitations in their current supply chain management processes. Examples included complex customizations, intricate designs, and coordination challenges with

multiple suppliers.

Related to the question "How they foresee the demand for personalized and customized products evolving in the next years?", the majority anticipated a significant increase in demand for personalized and customized products in the next years and believed that having efficient systems in place to meet these demands would be crucial for staying competitive.

Overall, the interviews provided valuable

insights into the current practices, challenges, expectations, and perceptions of customers regarding product personalization and customization in supply chain management.

C. Benefits and implications of the system architecture

Enhanced Customer Experience: The implementation of the system architecture allows for personalized and customized car interiors, leading to an enhanced customer experience. Customers can design and customize their vehicles according to their preferences, resulting in higher satisfaction and loyalty.

Efficient Production and Inventory Management: By integrating self-transactional materials with RFID, IoT, and a shared database, the production and inventory management processes become more efficient. Real-time data exchange and coordination enable accurate customization implementation, reducing production lead times and minimizing inventory holding costs.

Improved Supply Chain Visibility and Collaboration: The shared database enables real-time data exchange among stakeholders, fostering better visibility and collaboration across the supply chain. Designers, manufacturers, suppliers, and customers can access and share information, leading to improved communication, reduced errors, and enhanced collaboration.

Quality Control and Traceability: Real-time data capture and analysis enable effective quality control and traceability throughout the manufacturing process. Manufacturers can monitor and track the customization process, ensuring that each customized component meets the specified quality standards. In case of any issues, the traceability provided by RFID and the shared database facilitates identification and rectification.

Data-driven Decision-making: The system architecture provides access to valuable data on customer preferences, production efficiency, and trends. Manufacturers can analyze this data to gain insights, make informed decisions, and optimize production processes. It enables data-driven decision-making for improved product development, marketing

strategies, and overall operational efficiency. *Innovation and Product Development:* The implementation of this system architecture promotes innovation and product development. Manufacturers can gather insights from customer preferences and market trends to drive innovation in design, materials, and customization options.

D. Challenges and future directions

This research paper also discusses the challenges associated with implementing the proposed system architecture, including data security, scalability, and interoperability. Future research directions are suggested, such as exploring advanced machine learning and artificial intelligence techniques to further enhance the customization capabilities of the system architecture.

Data Security and Privacy: Ensuring data security and privacy protection is crucial to maintain customer trust and comply with data protection regulations. Robust cybersecurity measures and privacy policies must be in place to safeguard customer information.

Integration Complexity: Integrating self-transactional materials, RFID, IoT devices, and a shared database into existing manufacturing processes may pose integration challenges. Ensuring seamless communication and interoperability among different technologies and systems requires careful planning, coordination, and potentially adapting or upgrading existing infrastructure.

Standardization and Interoperability: Standardization of data formats, protocols, and interfaces is essential to enable interoperability among various stakeholders and systems involved in the customization process. Industrywide collaboration and consensus on standards will be crucial for smooth integration, data exchange, and compatibility across different platforms and manufacturers.

Scalability and Adaptability: As customization demands increase, the system architecture should be scalable to handle a higher volume of customization requests. Manufacturers should plan for scalability in terms of production capacity, data storage, and processing capabilities. Additionally, the system should be

adaptable to accommodate evolving customer preferences and new customization options.

Conclusion

In conclusion, this research paper proposes a system architecture that integrates self-transactional materials with RFID, IoT, and a shared database for efficient product personalization and customization in the automotive industry. The proposed architecture aims to streamline the customization workflow, reduce lead times, enhance customer satisfaction, and support flexible manufacturing processes. By utilizing RFID tags to carry customer preferences, leveraging IoT technologies for data communication and control, and maintaining a shared database for seamless coordination across the supply chain, the proposed architecture demonstrates potential for achieving accurate and timely customization of products. The integration of these technologies offers benefits such as improved customer experiences, optimized supply chain management, increased production efficiency, and cost savings. The proposed system architecture addresses the existing challenges in implementing efficient product personalization and customization in the automotive industry by synchronizing customer preferences, manufacturing processes, and supply chain management. It provides a scalable and adaptable solution that can be customized to suit the specific requirements of different industries and supply chain environments. However, there are challenges to consider, such as data security, integration complexity, standardization, and scalability, which require further exploration and attention.

Future directions of this implementation include exploring advanced analytics techniques to derive deeper insights from the collected data, investigating the potential integration of artificial intelligence and machine learning algorithms to automate decision-making processes, and exploring collaborations with suppliers and manufacturers to further optimize the customization workflow. By addressing these challenges and exploring future directions, this research contributes to the ongoing advancement of efficient product

personalization and customization practices in the automotive industry and beyond.

References

- [1] Franz, C., Koberstein, A., & Suhl, L. (2015). Dynamic resequencing at mixed-model assembly lines. *International Journal of Production Research*, 53(11), 3433–3447.
- [2] Pâmela M.C. Cortez & Alysson M. Costa (2015) Sequencing mixed-model assembly lines operating with a heterogeneous workforce, *International Journal of Production Research*, 53:11, 3419-3432, DOI: 10.1080/00207543.2014.987881
- [3] Ngai, G. E. E. W. T. (2010). RFID technology and applications in production and supply chain management. *International Journal of Production Research*, 48(9), 2481–2483.
- [4] Costa, F., Carvalho, M. D. S., Fernandes, J. M., Alves, A. C., & Silva, P. (2017). Improving visibility using RFID the case of a company in the automotive sector. Procedia Manufacturing, 13, 1261–1268
- [5] Wang, K. (2014). Intelligent and integrated RFID (II-RFID) system for improving traceability in manufacturing. *Advances in Manufacturing*, 2(2), 106–120.
- [6] Cao, W., Jiang, P., Lu, P., Liu, B., & Jiang, K. (2017). Real-time data-driven monitoring in job-shop floor based on radio frequency identification. *The International Journal of Advanced Manufacturing Technology*, 92, 2099–2120.
- [7] Ding, K., Jiang, P., & Su, S. (2018). RFIDenabled social manufacturing system for interenterprise monitoring and dispatching of integrated production and transportation tasks. *Robotics and Computer-integrated Manufacturing*, 49, 120–133
- [8] Oner, M., Ustundag, A., & Budak, A. (2017). An RFID-based tracking system for denim production processes. *The International Journal of Advanced Manufacturing Technology*, 90, 591–604
- [9] Hajar Fatorachian & Hadi Kazemi (2021) Impact of Industry 4.0 on supply chain performance, *Production Planning* & *Control*, 32:1, 63-81, DOI:

- 10.1080/09537287.2020.1712487
- [10] Rejeb, Abderahman, John G. Keogh, and Horst Treiblmaier. 2019. "Leveraging the Internet of Things and Blockchain Technology in Supply Chain Management". *Future Internet* 11, no. 7: 161. https://doi.org/10.3390/fi11070161
- [11] Praveen Kumar Malik, Rohit Sharma, Rajesh Singh, Anita Gehlot, Suresh Chandra Satapathy, Waleed S. Alnumay, Danilo Pelusi, Uttam Ghosh, Janmenjoy Nayak, Industrial Internet of Things and its Applications in Industry 4.0: State of The Art, Computer Communications, Volume 166, 2021, Pages 125-139, ISSN 0140-3664,
 - https://doi.org/10.1016/j.comcom.2020.1 1.016.
- [12] Mika Liukkonen (2015) RFID

- technology in manufacturing and supply chain, *International Journal of Computer Integrated Manufacturing*, 28:8, 861-880, DOI: 10.1080/0951192X.2014.941406
- [13] Kosmas Alexopoulos, Spyros Koukas, Nikoletta Boli, Dimitris Mourtzis, Architecture and development of an Industrial Internet of Things framework for realizing services in Industrial Product Service Systems, *Procedia CIRP*, Volume 72, 2018, Pages 880-885, ISSN 2212-8271, https://doi.org/10.1016/j.procir.2018.03.1
- [14] S. Grimaldi, L. Martenvormfelde, A. Mahmood and M. Gidlund, "Onboard Spectral Analysis for Low-Complexity IoT Devices," in *IEEE Access*, vol. 8, pp. 43027-43045, 2020, doi: 10.1109/AC-CESS.2020.2977842.



Elena PUICA is an accomplished IT professional and Ph.D. Candidate specializing in Informatics Economics. With expertise in IT Consulting, she assists organizations in optimizing their technological capabilities to drive efficiency and achieve business success. Elena's research centers on the integration of technology and economics, specifically exploring how IT influences decision-making and economic performance. With a strong analytical foundation and a keen interest in innovation, Elena's objective is to advance Supply

Chain Management (SCM) practices through her research, offering practical insights for organizations seeking to harness advanced technologies in their supply chain operations.